



**CANADIAN TRANSPORTATION RESEARCH FORUM (CTRF)  
SEMI-ANNUAL CONFERENCE**

**The MERGER OF CP AND KANSAS CITY SOUTHERN RAILWAYS**

**Overview of the application for approval to the US Surface Transportation Board, and  
responses from the other Class 1 freight railways**

**Presenter:** Dr. Malcolm Cairns, Malcolm Cairns Research and Consulting

**November 16, 2022**

**Registration is FREE on the CTRF website [www.ctrf.ca](http://www.ctrf.ca)**

**AGENDA**

- |                  |                                                                                                                                                                                                                                                                                                         |
|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10:00 a.m. (EST) | Opening Remarks – James Frost CTRF Vice-President<br><br>Remarks from the Organizing Committee of the next CTRF annual conference in Toronto May 7-10, 2023 – Adrian Lightstone<br><br>Opening Remarks of the webinar Moderator – Mark Hemmes – and introduction of the Presenter                       |
| 10:15 a.m.       | Malcolm Cairns' Power point Presentation: The Merger of Canadian Pacific and Kansas City Southern Railways                                                                                                                                                                                              |
| 11:00 a.m.       | Introduction of the Respondents by the Moderator                                                                                                                                                                                                                                                        |
| 11:15 a.m.       | Respondent from the Freight Management Association perspective – John Corey<br><br>Respondent from the perspective of competition – Barry Prentice<br><br>Respondent from the grain industry perspective – Robert Bielik, Richardson<br><br>Respondent from the Mexican perspective – Dr. Jamie Paredes |
| Noon             | Presenter and Respondents reply to questions from the registrants – managed by the Moderator                                                                                                                                                                                                            |
| 12:30 p.m.       | Wrap up by James Frost, and a reminder about the 2023 CTRF Annual Conference in Toronto                                                                                                                                                                                                                 |